5 Match the first parts of the sentences 1–6 with the right endings a)–f).

- 1 It is hard to overestimate
- 2 Above all what is needed
- 3 What resulted in fact
- 4 Nearly half of these workers
- 5 Around the middle of next year
- 6 In no way
- a) have had no training whatsoever.
- b) is a root-and-branch reorganization of our whole auditing systems.
- c) we should be seeing a measurable improvement.
- d) can Moira be blamed she was on leave at the time.
- e) was a system that neither offered value for money nor worked.
- f) how far people's mindsets will have to change to meet the challenge.

Characteristics of formal language

While most spoken language tends to be fairly informal, presentations can be a little more formal, with academic and report writing the most formal and impersonal.

In more formal writing contractions are avoided, so *don't* is written as *do not*.

There are various other informal expressions which have more formal equivalents: **not** any/not much/not many \rightarrow no/little/few, etc. / and so on, and so on and so forth

 \rightarrow no/ittle/rew, etc. / and so on, and so on and so forth \rightarrow and other/and further examples. Also, there might be fewer abbreviations in more formal writing: e.g. rice, potatoes, etc. \rightarrow for example rice, potatoes and other carbohydrates.

Finally, with a few exceptions adverbs 'stranded' at the ends of sentences are best repositioned just before the main verb: *They have achieved success quickly* \rightarrow *They have quickly achieved success.* This is particularly the case when the adverb applies to the whole clause.

6 Say whether each sentence is appropriate (*A*) or inappropriate (*I*) for the given context.

- 1 Mother to child: So great is my love for you that I propose to buy you an ice cream.
- 2 Email to friend: Scarcely had I arrived at work this morning when I was asked to participate in a meeting.
- News report: Such was the strength of negative sentiment that at one point the Dow Jones was down 5%. □
- 4 Central bank communique: Far more serious is the threat of inflation to the economy as a whole.
- 5 Notice on park railings: Under no circumstances may bicycles be chained to these railings.
- 6 Boss to employee: Not only did you submit the report late, you also cut and pasted most of it from the last one. □

- 7 Visiting colleague to foreign headquarters: Were you to allow me to have a hot drink, might I request a black coffee? _____
- 8 After-dinner speech at a black-tie company dinner: Unaccustomed as I am to speaking to such a distinguished audience, may I just say what a pleasure it has been to have worked on the Go-For-Excellence project. _____

2 Read the following formal internal memorandum from a marketing manager to the CEO and choose the most appropriate form to reach the right level of formality.

(1) In recent years / For quite some time now the company has demonstrated its determination to succeed in some of the most challenging markets in the world.

(2) Not only have we / We have definitely been successful, (3) and also / but also we have been seen to be successful by our customers and competitors alike. However, (4) what we now need is / we now need a completely new strategy. (5) Mainly / Most of all, significant new investment is required. Our continuing sales growth would be in jeopardy (6) if we don't do this / were such investment not to be implemented. In my view, the person (7) to manage / who should manage such a project is the Head of Marketing. I am happy to go on record as saying that under no circumstances (8) I should agree / should I agree to the current Deputy Marketing Manager being considered for such a role. The postholder would (9) *legitimately* be accountable for all aspects of the new strategy / be accountable for all aspects of the new strategy legitimately. (10) Last but not least / Lastly, the importance of appointing the right person for this critical post (11) can scarcely be / scarcely can be overstated.